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## Consensual Resolutions of Distressed Loans

Evaluating Modifications, Forbearance Agreements, Deeds in Lieu,  
Short Sales and Other Options for Loan Workouts

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WEDNESDAY, MAY 2, 2012

1pm Eastern | 12pm Central | 11am Mountain | 10am Pacific

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Today's faculty features:

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# Consensual Resolutions of Distressed Loans

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CLE Webinar | [www.straffordpub.com](http://www.straffordpub.com)

May 2, 2012 | 1:00pm – 2:30pm EDT

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# Outline

- Hypothetical- Basic Facts
- Facts of the Problem Loan Applicable to All Strategies
  - Due Diligence (both sides).
    - Forensic accounting of document and issues
    - What are leverage points
    - What are the concerns
  - Goals (both sides)
    - What are you trying to accomplish
      - Recovery
      - Workout
      - Avoidance of Recourse

# Outline

- Options
  - Loan Modification
    - Amendment v. Forbearance
    - Possible tools to workout
  - Friendly foreclosure
  - Deed in lieu
  - Mortgage Debt Purchase
  - Receivership
  - Bankruptcy

# Hypothetical – Basic Facts

- Speculative office building under construction
- Leases in place for 25% of gross leasable area
- Money invested into deal to date: \$10 million
- Current fair market value: \$5 million



# Hypothetical – Capital Stack

First Mortgage Loan  
\$6 million outstanding

Mezzanine Loan  
\$3 million outstanding

Equity  
\$1 million invested

▶ If only \$5 million of value exists, what survives and at what value?

# Facts of the Problem Loan Applicable to All Strategies – Financial Strength Evaluation

- Financial Strength of Mortgagor
  - Financial Statements with footnotes
  - Tax Returns
- Financial Strength and Positioning of Guarantor
  - Financial Statements with footnotes
  - Tax Returns
  - Analysis of Guarantor Presence/Reputation in Market

# Facts of the Problem Loan Applicable to All Strategies – Collateral Evaluation

- Value and Condition of Collateral
  - Appraisal and Market Analysis
  - Title and Survey
  - Environmental
  - Consideration of Positioning of Asset in Market, i.e. “trophy asset”

# Facts of the Problem Loan Applicable to All Strategies – Loan Document Evaluation

- Inventory defaults and accompanying remedies
- Consider potential claims of invalidity of documents, lender liability, etc.
- Perform technical analysis, i.e. review for state law compliance
- Evaluate guarantor recourse

# Guarantor Recourse: Recent Decisions

- *Wells Fargo Bank, NA v. Cherryland Mall Limited Partnership, et al* (2011 Mich. App. LEXIS 2360); *51382 Gratiot Avenue Holdings, LLC v. Chesterfield Development Company, LLC and John Damico v. Morgan Stanley Mortgage Capital Holdings, LLC* (2011 U.S. Dist. LEXIS 142404): “Non-recourse” borrowers breached SPE covenant that required borrowers to remain solvent to maintain SPE status; courts upheld that insolvency triggered full recourse to borrowers and guarantors
- *GECCMC 2005-C1 Plummer Street Office Limited Partnership v. NRFC NNN Holdings LLC* (Los Angeles County Super. Ct. No. BC419513): When non-recourse borrower’s tenant (Washington Mutual) ceased to pay rent and abandoned the property, this did not trigger breach of “bad boy” covenant requiring borrower to obtain lender consent to lease termination because lease was not terminated.

# Establishing Goals – Mortgagor v. Mortgagee

- Mortgagor
  - Swift result
  - Lowest cost
  - Highest preservation of value for equity
  - Privacy
  - Prevent long-term repercussions
  - Avoid personal recourse to guarantor
- Mortgagee
  - Swift result
  - Lowest cost
  - Highest preservation of value for debt
  - Privacy
  - No precedent

# Establishing Goals - Who Is Your Lender

- Relationship Lender
- Special Situations/Workout Officer
- Special Servicer
- Loan Purchaser

# Loan Modification

“Delay and Pray”/“Extend and Pretend”

	Before		After
Mortgage Lender	First Mortgage Loan \$6 million outstanding	→	•Revised deal terms which may include: -Extension -Deferrals of Payments -Positioning for future sale or conveyance of asset
Mezzanine Lender	Mezzanine Loan \$3 million outstanding	→	•Needs to correspond/defer to first mortgage terms unless mezzanine lender is replacing borrower
Borrower	Equity \$1 million invested		



# Loan Modification

## “Delay and Pray”/“Extend and Pretend”

Pros:

- Everyone buys time to optimize strategies
- Parties can further their due diligence in a friendly setting, i.e. update of representations and warranties

Cons:

- Busy bankers/servicers have excuse to move to next item in their queue
- Regulatory limitations
- If borrower/guarantor are cash-starved, this may just delay the inevitable and lead to reduction in asset value

# Loan Modification

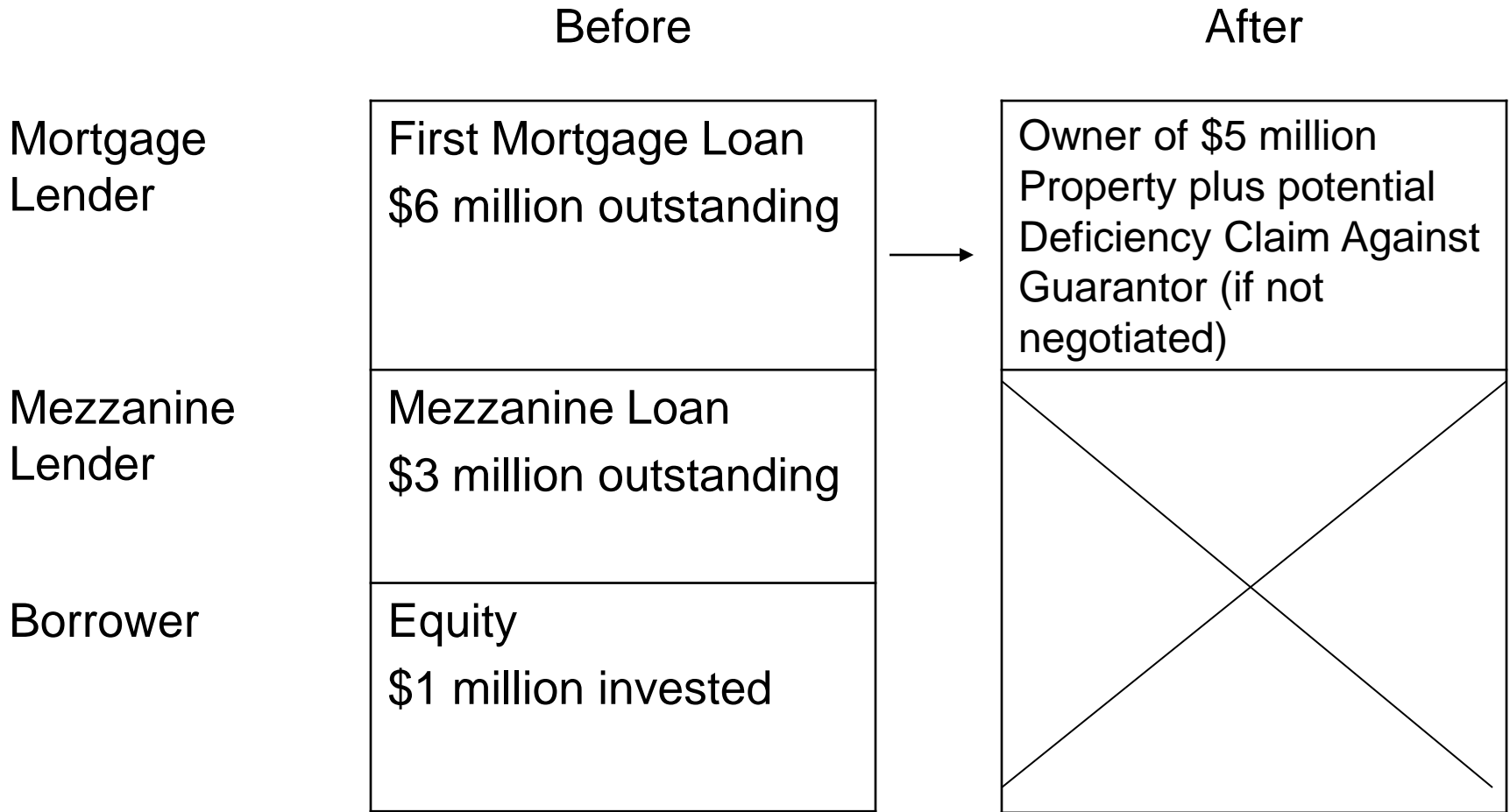
“Delay and Pray”/“Extend and Pretend”

- Amendment
  - May reset terms
  - Impairment of junior creditors
  - Loss of lien priority
  - Loss of guaranty
  - Loss of special waivers
- Forbearance
  - Suspends remedies only
  - Intercreditor risks
  - Course of conduct taints enforcement
  - Less regulatory restrictions

# Loan Modification – Sample Structuring Options

- Split current interest from operating income
- Accrue interest on fixed/unpaid arrearages
- Back-end loan modification fees
- Earn out of guaranty release
- Stipulated Judgment/Deed-in-the drawer
- Consensual sale

# Mortgage Foreclosure



# Mortgage Foreclosure – Pros and Cons

	For Mortgage Lender	For Borrower and Mezzanine Lender
Pros:	<ul style="list-style-type: none"><li>• Court supervision</li><li>• Routine procedures</li><li>• Ability to divest, subordinate encumbrances</li></ul>	<ul style="list-style-type: none"><li>• ability to manipulate/create delay</li></ul>
Cons:	<ul style="list-style-type: none"><li>• Cost</li><li>• Procedural challenges</li><li>• Failure of notice</li><li>• Local requirements</li><li>• Public Auction dilutes transfer control</li></ul>	<ul style="list-style-type: none"><li>• Lose everything</li><li>• Public</li><li>• Cost to fight</li><li>• Guarantor exposure for deficiency (if not negotiated)</li><li>• Guarantor personal liability for bankruptcy of Borrower by Mezzanine Lender (if not negotiated)</li></ul>

# Mortgage Foreclosure - Mortgage Lender Risks

- Transfer Risk
  - Defective collateral
  - Borrower bankruptcy
  - Defective sale

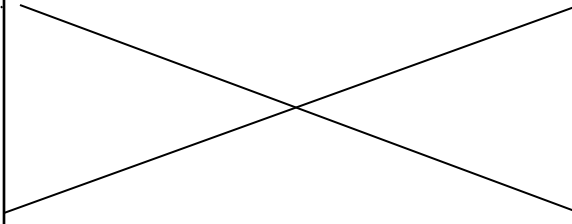
# Mortgage Foreclosure - Mortgage Lender Risks

- Post-Transfer Risk
  - Real estate collateral incomplete for operations
  - No transfer of permits
  - No transfer of personalty
  - Must eject mortgagor
  - No transition of operations
  - Lender succeeds to liabilities that run with land
  - Lender liability claims unaffected

# Deed in Lieu

Before

After

Mortgage Lender	<p>First Mortgage Loan \$6 million outstanding</p>	<ul style="list-style-type: none"> <li>• Owner of \$5 million property</li> <li>• Claim against Guarantor likely reduced or released</li> </ul>
Mezzanine Lender	<p>Mezzanine Loan \$3 million outstanding</p>	<ul style="list-style-type: none"> <li>• Mezzanine Lender has claim against guarantor</li> <li>• Remote chance of cooperation or premium payment</li> </ul>
Borrower	<p>Equity \$1 million invested</p>	



# Deed in Lieu – Pros and Cons

	For Mortgage Lender	For Borrower and Mezzanine Lender
Pros:	<ul style="list-style-type: none"><li>• Low publicity</li><li>• Time and cost savings</li><li>• Borrower cooperation</li><li>• Negotiated lender release</li><li>• Can preserve mortgage and clear title</li></ul>	<ul style="list-style-type: none"><li>• Low publicity</li><li>• Cost savings</li><li>• Guarantor may be able to negotiate release or even premium</li></ul>
Cons:	<ul style="list-style-type: none"><li>• May be considered mortgage foreclosure violation</li><li>• May be subject to attack as voidable transfer</li></ul>	<ul style="list-style-type: none"><li>• Lose everything or almost everything</li><li>• Less ability to manipulate/ create delay</li></ul>

# Deed in Lieu – Mortgage Lender Risks

- Transfer Risk
  - Defective Collateral, but Lender better able to evaluate/mitigate
  - Deed recharacterized as mortgage
  - Borrower bankruptcy
  - Borrower failure to close

# Deed in Lieu – Mortgage Lender Risks

- Post Transfer Risk
  - Improved positioning given transfer of permits, personalty and possession
  - However, risks remain that collateral will be found to be incomplete/flawed post-transfer

# Mortgage Debt Purchase

	Before		At Time of Purchase		Upon Restructure
Mortgage Lender	First Mortgage Loan \$6 million outstanding	Transfer to New Lender	First Mortgage Loan	Restructure	First Mortgage Loan: \$3 million outstanding plus participation interest or hope note
Mezzanine Lender	Mezzanine Loan \$3 million outstanding		Mezzanine Loan \$3 million outstanding		Mezzanine Loan \$3 million outstanding
Borrower	Equity \$1 million invested		Borrower who stays in place may be able to recoup value/fees in long term		Borrower who stays in place may be able to recoup value/fees in long term

# Mortgage Debt Purchase Pros and Cons

	For Selling Mortgage Lender	For Purchasing Mortgage Lender	For Borrower/Mezzanine Lender
Pros:	<ul style="list-style-type: none"> <li>• Negotiated result</li> <li>• Time and cost savings</li> </ul>	<ul style="list-style-type: none"> <li>• Economic upside</li> <li>• Preserve option to foreclose/do deed in lieu in future</li> <li>• Chance of borrower cooperation</li> </ul>	<ul style="list-style-type: none"> <li>• Chance of continued participation</li> <li>• Ability to re-create lost value if remain in place</li> </ul>
Cons:	<ul style="list-style-type: none"> <li>• Loss of upside</li> <li>• May be residual liability to borrower or purchaser</li> </ul>	<ul style="list-style-type: none"> <li>• Often limited diligence, representations and warranties, and borrower contact</li> <li>• Unpredictability of keeping current borrower in place</li> <li>• Stigma may be impossible to overcome</li> </ul>	<ul style="list-style-type: none"> <li>• Unless mezzanine structure is re-negotiated too, may be lost cause for borrower</li> <li>• New economic structure may be demotivating</li> <li>• Stigma may be impossible to overcome</li> </ul>

# Mortgage Debt Purchase – Purchasing Mortgage Lender Risks

- Transfer Risk
  - Assignment Risk
  - Intervening Creditor Impairment
  - Seller Failure to Close
- Post-Transfer Risk
  - Successor Mortgagee Liability Claims
  - Liability to other Creditors (i.e. Mezzanine Lender)
  - Recharacterization Risk on Clogging of Equity
  - Prepayment

# Receivership

Pros:

- Mortgagee can assure asset/funds not being wasted on property operations and further diligence
- Mortgagor proves it has nothing to hide and earns trust

Cons:

- Mortgagor resents losing control
- Costly
- Taints asset image in marketplace

# Bankruptcy

- Rare in consensual setting
  - Why it may work
    - Complex asset vs. straight forward single asset bankruptcy
    - Significant outstanding debts
    - Chance that foreclosure sale will not yield bidders
  - Risks
- More likely to be used as a threat to force consensual resolve, but consider:
  - *UBS Commercial Mortgage Trust 2007-FL1, Commercial Mortgage Pass-through Certificates, Series 2007-FL1 and Normandy Reston Office, LLC v. Garrison Special Opportunities Fund, L.P.* (Supreme Court of New York No. 65241212010): Court rejected guarantor's public policy arguments and held for lender in case of springing guaranty upon voluntary bankruptcy in mortgage loan.
  - *Bank of America, N.A. v. Lightstone Holdings, LLC* (Supreme Court of New York No. 601853/09): Summary judgment granted to lender who pursued springing guaranty upon voluntary bankruptcy in mezzanine loan.



# Conclusion

- Each option poses pros, cons, challenges, and risks
- Deal specifics drive deal result for all parties
- Questions/Comments?